

Out today/At once

PRIME MINISTER'S OFFICE

South Block,
New Delhi – 110 011

Please find enclosed, a copy of Summary Record of Discussions of the meetings on DBT Rollout held in PMO in April 2013, for information and further necessary action.


(Sanjay Lohiya)
Director

Tel. No. 2301 8876

1. Finance Secretary (Secretary, D/o Expenditure)
2. Secretary, D/o Financial Services
3. Secretary, D/o Posts
4. Secretary, D/o Electronics & IT
5. Secretary, D/o Rural Development
6. Secretary, D/o School Education & Literacy
7. Secretary, D/o Higher Education
8. Secretary, M/o Social Justice & Empowerment
9. Secretary, M/o Tribal Affairs
10. Secretary, M/o Minority Affairs
11. Secretary, D/o Health & Family Welfare
12. Secretary, M/o Labour & Employment
13. Secretary, D/o Women and Child Development
14. Secretary, M/o Petroleum & Natural Gas
15. Secretary, D/o Fertilizers
16. Secretary, D/o Food & Public Distribution
17. Director General, UIDAI
18. Secretary, Planning Commission
19. Registrar General of India

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Dated 2.5.2013

Copy to : Smt. Nidhi Khare, Advisor, Planning Commission

Dispatch No.

Minutes of the Meeting of the Executive Committee on DBT

held in PMO on 26.4.2013

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Summary Record of Discussions of the Meetings on DBT

held in PMO in April 2013

Principal Secretary to PM held three meetings in April 2013 to review the preparation for the rollout of Phase-II of DBT in 78 districts and the preparation for rollout of LPG subsidy through DBT from 15.5.2013 in 20 districts. This was followed by a meeting of the Executive Committee on DBT. The meetings were held on the following dates:

- 1st Meeting on 23 April 2013 - Overview meeting on systemic issues with the D/o Expenditure, Financial Services, IT & Planning Commission & UIDAI.
- 2nd Meeting on 25 April 2013 - with the M/o PNG on LPG Subsidy through DBT
- 3rd Meeting on 25 April 2013 - with the M/o RD on inclusion of pension schemes in DBT

(In the 2nd & 3rd meetings, the D/o Expenditure, Financial Services & IT, Planning Commission, RGI & UIDAI were also present. List of participants is annexed.)

A meeting of the **Executive Committee on DBT** was held on 26.4.2013 to discuss the rollout of Phase-II of DBT in 78 districts.

OVERVIEW MEETING ON SYSTEMIC, HORIZONTAL ISSUES

3. The main issues discussed and the decisions agreed to were:
- a. **Preparations for the Collectors' Conference:** Mission Director outlined the proposed schedule of the one-day conference of Collectors that is to be held on 29.4.2013. It was agreed that some of the issues that will be addressed in the conference are - the necessary steps in a rollout explained through a Manual of Instructions/ Handbook to be circulated at the conference; a checklist of actions at the state level; and, a focus on the problems that arose in Phase-I which need to be foreseen in Phase-II. It was also agreed that Phase-II Collectors would have an opportunity to interact with select Phase-I Collectors.
 - b. **Real-time Reporting and Monitoring System:** Principal Secretary mentioned that during Phase-I, reporting and monitoring of rollout by Ministries was patchy at best. There was no real-time monitoring system in place and data was often being collected over phone. This would not do once the program expanded to more districts and more schemes. The monitoring would also need to focus on both

preparedness for rollout as well as on transaction volume and value. He mentioned that even the Prime Minister had noted in his remarks at the National Committee meeting that *"DBT has revealed the poor nature of tracking and monitoring systems we have in departments. If we need to ensure that the money we spend delivers outcomes, it is necessary that we have a robust monitoring system in place."*

Finance Secretary clarified that the CPSMS already had the facility for providing real-time monitoring reports on financial transactions by scheme, department and district. It is currently being used by just two departments. Every scheme should, in the long run, shift to CPSMS for making payments as that would obviate the need for a parallel monitoring system. It was agreed that:

- i. **All departments will be advised to shift to CPSMS for their next round of payments.**
 - ii. **The current MIS in place at Planning Commission will continue to monitor the rollout with additional columns to track volume and value of transactions till CPSMS is fully in use.**
- c. **Aadhaar and NPR enrolment:** The enrolment system will come under pressure in Phase-II as the number of districts is large. UIDAI and RGI agreed to gear up their organisations to ensure full coverage of beneficiaries in time for the rollout.
- d. **Opening of bank accounts:** DFS informed that instructions had been given to banks in the 78 districts to speed up opening of no-frills bank accounts. FM had taken a meeting with bankers where this had been emphasized. It was noted that this was an area of concern in Phase-I and needed close monitoring. It was agreed that:
- i. DFS will ensure coverage of all beneficiaries with bank accounts
 - ii. DFS will ensure that **all Micro-ATMs are inter-operable and Aadhaar enabled.**
- e. **Seeding of Bank accounts:** DFS explained that there is a standard protocol for seeding bank accounts with Aadhaar numbers at the branch level. It was agreed that DFS will explain the process at the Collectors' Conference.
- f. **Funds transfer through Aadhaar Payment Bridge (APB)/ National Electronic Funds Transfer (NEFT):** DFS informed that:
- i. A sequential payment processing system has been put in place and all payment orders will first be sent to the APB and only those transactions where an Aadhaar number is not there or whose Aadhaar number is not

mapped onto the bank account will be sent to NEFT subsequently. **By 1.5.2013, all banks will be on this sequential payment processing system.**

- ii. On handling of rejects, it was agreed that **there would be no batch-wise rejection of payment orders** in case a few transactions in a batch do not go through. NIC will adjust the CPSMS to facilitate the passage of all individual transactions within a batch which are alright and only those individual cases which have a defect would be rejected.

- g. **Change in Funds Flow processes to DBT:** Mission Director informed that the Cabinet note on changing funds flow to DBT for all schemes that needed Cabinet approval for such a change is ready and **will come to Cabinet within 2 weeks.**

- h. **Process re-engineering:** This is an ongoing process. D/o Expenditure and DIT will assist Ministries in completing their work in time.

- i. **Digitisation of Databases:** DIT informed that they have developed an application for converting excel files with data into a standardised digital format. Collector's would be informed of this at the conference on 29th.

M/O PETROLEUM & NATURAL GAS - LPG SUBSIDY THROUGH DBT

4. The number of people to be covered under DBT for LPG Subsidy is the largest of all schemes. The total number of consumers in the country is over 14 crores and, even after some reduction because of weeding out ghost or duplicate accounts, would be at least 12 crores.

5. MoPNG informed that a meeting had been held between the **Finance Minister and the Petroleum Minister** where the following agreement had been reached:

- i. It is **feasible to transfer LPG subsidy through DBT.**
- ii. A tentative date on which this could be **rolled out across the country was 1.10.2013.**
- iii. A timetable needs to be worked out for rollout by 1.10.2013.

6. In the meeting, Principal Secretary wanted the discussion to first focus on the rollout of LPG subsidy through DBT in 20 districts on 15.5.2013. The issues discussed and the decisions taken were:

- a. **Pricing of LPG cylinders:** As decided in FM's meeting with Petroleum Minister, **LPG cylinders will be sold at market non-subsidised rates to those consumers whose bank accounts are seeded.** The subsidy will be transferred to their accounts

directly through DBT. For the rest, the cylinders will be sold at subsidised rates till their accounts are seeded. The seeding for these customers will be completed in three months. At the end of three months, cylinders will be sold at a single price.

- b. **Seeding of Bank Accounts with Aadhaar:** This is the most complex part of the preparatory process. Low seeding rates are a challenge. In the 20 districts, Aadhaar coverage is almost 90% and even the LPG databases have captured Aadhaar for almost 50% of the customers. Bank account seeding is around 13%, which is a great improvement from December. However, there is a lot of ground to be covered. The key issue is the collection of bank account details and seeding bank accounts with Aadhaar numbers. MoPNG explained that **OMCs cannot seed bank databases** as they have to rely on dealers for this and customers would be unwilling to share bank account details with customers. **Banks too cannot collect details** for a variety of reasons, the most important one being that many customers will be urban and banks do not work on service area approach in urban areas. Therefore, even if they have a list of LPG customers, they would not know the branch locations of their bank accounts.

It was agreed that the following arrangement would be followed for collecting bank account details and seeding:

- a. **DFS/ banks will define a simple standardised form** for collection of bank account details. This will follow OM#1 of Planning Commission.
- b. **Dealers / OMCs will be responsible for collecting the forms containing bank account details from customers** by having them fill up these forms. In order to preserve confidentiality, **OMCs will arrange for secure collection** of these forms through lock-boxes at dealer premises, petrol pumps and other locations where customers can drop the forms.
- c. The forms in the boxes will be transferred to the lead bank in the area.
- d. **A centralised or other mechanism will be worked by DFS and the banks to ensure that the accounts are seeded.** They could also use the assistance of Collectors for this purpose.
- e. To facilitate matters, **OMCs will transfer the customer databases they have to banks / central data entry point** to eliminate unnecessary data entry so that only bank account details are entered. OMCs can also use other modes to obtain bank account details.
- f. Secretary, DFS will hold a meeting to work out the operational details of this process.

- c. **Subsidy transfer procedure:** The subsidy will be transferred from OMCs directly to customers' bank accounts. The banks will need to establish a protocol for handling rejects and referring these back to the OMCs along with reasons for the rejection.
- d. **Rollout in 20 districts:** MoPNG informed that given the change in the methodology to be adopted for those consumers whose accounts are not seeded, there is a need to modify the software of the OMCs to adjust to this. This would take at least 3 weeks with a few trial runs. Therefore, **it was agreed that:**
 - i. **The rollout in the 20 districts will be delayed by 15 days and will be from 1.6.2013.**
 - ii. MoPNG will separately call a meeting, if necessary, of Collectors, Lead Bank Managers and UIDAI for initiating and completing preparatory work in time.
 - iii. **The first flow of subsidy will be on 1.6.2013.**

7. On the **National Rollout** as suggested by the Finance and Petroleum Ministers, **it was agreed that MoPNG will begin preparatory work in all other districts as well.** MoPNG and OMCs should use the time available to **collect data as is being done in the 20 initial districts to ensure rollout on 1.10.2013.** UIDAI and RGI will also make preparations for this.

8. MoPNG will move the **Cabinet Note immediately to put this system in place.** The Note will also mention the issue of differential VAT impact in case of dual pricing.

M/O RURAL DEVELOPMENT

9. MoRD has **3 pension schemes** to be brought under the DBT system. The pension schemes are currently ACA schemes and their nomenclature has to be changed for covering them under DBT. MoRD informed that while some pensioners receive their benefits through banks, others receive through Post Offices and money orders. The split between different modes varied from state to state although it could be said that about 65% of the beneficiaries receive funds through banks. Databases are mostly at district level. It was agreed that:

- a. **Planning Commission will include the changes needed for the 3 pension schemes in its Cabinet Note on changes in funds flow for DBT.**
- b. **MoRD will complete digitisation of all pension databases in 78 + 43 districts by 1.7.2013.**
- c. **The transfer of funds through DBT would commence from 1.7.2013 in all 121 districts.**
- d. If there is any need for change in the timing of release of installments, DoE will agree to any such proposal from MoRD.
- e. **MoRD will also start the process of digitisation of databases in the rest of the country without waiting for any decision on the next phases of rollout.**

EXECUTIVE COMMITTEE MEETING

10. In his opening remarks at the Executive Committee, Principal Secretary mentioned that unlike Phase-I, **there is adequate time** for preparatory work for Phase-II which begins on 1.7.2013. From the time of the National Committee's decision, Ministries had almost 3 months to do their work. They also have the experience gained from Phase-I. A Collectors' Conference has been called on 29.4.2013 to orient them to DBT and facilitate rollout. **There is also a lot of work left in the first 43 districts and Secretaries should work towards clearing all backlog** in any aspect. He also was concerned that **monitoring reports were not giving details on transaction volumes and values** which is essential for monitoring at an aggregate level.

11. Mission Director/ Secretary, Planning Commission wanted all Ministries/ departments to review Phase-I to eliminate lacunae. She drew attention to some recent developments and areas needing attention:

- i. **Digitisation of Databases:** NIC has developed a DBT app which will facilitate electronic collection and compilation of data. It is essential that data is available with departments so that they are able to monitor progress scheme-wise and district-wise. They need to monitor both preparedness for rollout and also volume/ value of transactions.
- ii. **Aadhaar enrolment:** UIDAI and RGI are gearing up for the challenge.
- iii. **Bank accounts:** A series of instructions have been issued by DFS and banks are more familiar with the processes.
- iv. **Seeding:** This is the area of greatest concern and attention needs to be paid to ensuring that seeding is done fully for all beneficiaries.
- v. **Funds Flow changes:** The Cabinet Note will be circulated on 30.4.2013 and come to Cabinet by 10.5.2013.

Mission Director also gave details of the Collectors' Conference to be held on 29.4.2013. The conference would also include Lead Bank managers, DIOs and UIDAI coordinators.

12. Secretary, DFS clarified the measures taken to **facilitate funds flow**. A sequential payment processing system has been put in place and all payment orders will first be sent to the APB and only those transactions where an Aadhaar number is not there or whose Aadhaar number is not mapped onto the bank account will be sent to NEFT subsequently. There will be an error message for rejected transfers individually for each transaction. **By 1.5.2013, all banks will be on this sequential payment processing system**. As for seeding, of the 15 lakh beneficiaries in Phase-I, only 12 lakh are seeded. The rest are unavailable and it needs to be seen as to why they are not available. As for bank infrastructure, BCs are being expanded and a lot of flexibility has been given to branch managers to engage BCs. ATMs are being procured.

DFS also explained the features of CPSMS for making DBT transfers and the facilities it has as an MIS and for providing feedback on transactions.

13. DG, NIC gave details of the DBT app. This is a web-based application and no infrastructure is needed at the district level. All the OM#1 fields are there and there is flexibility to departments to add their fields.

14. UIDAI explained the details of the targeted enrolment they will be working on in coordination with Collectors. RGI explained the modalities of biometric collection in NPR districts and the permanent camps being opened at Tehsil offices. There would also be special camps in the 33 districts under NPR in Phase-II.

15. In the discussion with Secretaries, some of the issues that came up were:

- i. In scholarship schemes, there is a lot of data which is repeated from an earlier year as these are renewal cases. That needs to be worked out. **NIC will work out a procedure for populating a fresh database with old data to facilitate cases of renewals.**
- ii. A lot of the feedback for monitoring was collected orally in Phase-I. This will have to shift to a real-time electronic basis for Phase-II.
- iii. **Digitisation of databases is a parallel activity that needs to be started across the country in all districts, irrespective of the rollout there. A decision was taken in January to digitise databases across the country - "All departments must focus on complete digitisation of databases. They will go ahead and digitise databases for these 26 schemes across the country without further delay as the DBT system would be rolled out across the country in due course."** Departments need to complete this task quickly.
- iv. **Process re-engineering is an ongoing activity which is still not complete everywhere. It needs to be completed in all respects by the launch date of Phase-II, i.e., 1.7.2013.**
- v. **Low bank penetration and slow opening of bank accounts is a concern in some places. DFS will attend to this matter.**
- vi. There is a need for training at central, state and district levels on DBT transactions. It was decided that **DIT/ NIC and CGA would organise it for all Ministries and schemes.**
- vii. **All future releases of Central share for these schemes would be from Ministries directly.**
- viii. **Seeding of bank accounts with Aadhaar numbers continues to be a challenge. Secretary, DFS will hold a meeting of the Financial Inclusion Committee to resolve:**
 - a. Seeding related issues.
 - b. Integration of Post Offices into Core Banking.
- ix. **All payments need to shift to CPSMS to facilitate not just DBT transfers but also monitoring and accounting.**

- x. UIDAI will need to ensure early processing of Aadhaar enrolments so that beneficiaries with EIDs quickly obtain their UIDs.

SUMMARY OF DECISIONS AND CONCLUSIONS

16. The main decisions taken in preparation for rollout of Phase-II of DBT are repeated for clarity:

All Schemes

- i. Planning Commission will move the Cabinet note on changing funds flow to DBT for all schemes by 30.4.2013. This will include the changes needed for the 3 pension schemes.
- ii. UIDAI will need to ensure early processing of Aadhaar enrolments so that beneficiaries with EIDs quickly obtain their UIDs.
- iii. All future releases of Central share for these 28 schemes would be from Ministries directly.
- iv. All departments will be advised to shift to CPSMS for their next round of payments to facilitate not just DBT transfers but also monitoring and accounting.
- v. The current MIS in place at Planning Commission will continue to monitor the rollout with additional columns to track volume and value of transactions till CPSMS is fully in use.
- vi. A lot of the feedback for monitoring was collected orally in Phase-I. This will have to shift to a real-time electronic basis for Phase-II.
- vii. Low bank penetration and slow opening of bank accounts is a concern in some places. DFS will attend to this matter.
- viii. Seeding of bank accounts with Aadhaar numbers continues to be a challenge. Secretary, DFS will hold a meeting of the Financial Inclusion Committee to resolve:
 - i. Seeding related issues.
 - ii. Integration of Post Offices into Core Banking.
- ix. DFS will ensure that all Micro-ATMs are inter-operable and Aadhaar enabled.
- x. By 1.5.2013, all banks will be on this sequential payment processing system.

- xi. **There would be no batch-wise rejection of payment orders** in case a few transactions in a batch do not go through. NIC will adjust the CPSMS to facilitate the passage of all individual transactions within a batch.
- xii. In scholarship schemes, there is a lot of data which is repeated from an earlier year as these are renewal cases. That needs to be worked out. **NIC will work out a procedure for populating a fresh database with old data** to facilitate cases of renewals.
- xiii. **Digitisation of databases is a parallel activity that needs to be started across the country in all districts**, irrespective of the rollout there. Departments need to complete this task quickly.
- xiv. **Process re-engineering** is an ongoing activity which is still not complete everywhere. It **needs to be completed in all respects by the launch date of Phase-II, i.e., 1.7.2013.**
- xv. There is a **need for training** at central, state and district levels on DBT transactions. It was decided that **DIT/ NIC and CGA would organise it for all Ministries and schemes.**

LPG Subsidy

- xvi. As decided in FM's meeting with Petroleum Minister, **LPG cylinders will be sold at non-subsidised rates to those consumers whose bank accounts are seeded.** The subsidy will be transferred to their accounts directly through DBT. For the rest, the cylinders will be sold at subsidised rates till their accounts are seeded. The seeding for these customers will be completed in three months. At the end of three months, cylinders will be sold at a single price.
- xvii. It was decided that the following arrangement would be followed for collecting bank account details for LPG customers and seeding:
 - a. **DFS/ banks will define a simple standardised form** for collection of bank account details. This will follow OM#1 of Planning Commission.
 - b. **Dealers / OMCs will be responsible for collecting the forms containing bank account details from customers** by having them fill up these forms. In order to preserve confidentiality, **OMCs will arrange for secure collection** of these forms through lock-boxes at dealer premises, petrol pumps and other locations where customers can drop the forms.
 - c. The forms in the boxes will be transferred to the lead bank in the area.

- d. **A centralised or other mechanism will be worked by DFS and the banks to ensure that the accounts are seeded.** They could also use the assistance of Collectors for this purpose.
 - e. **To facilitate matters, OMCs will transfer the customer databases they have to banks / central data entry point to eliminate unnecessary data entry so that only bank account details are entered.** OMCs can also use other modes to obtain bank account details.
 - f. **Secretary, DFS will hold a meeting to work out the operational details of this process.**
- xviii. **The rollout of LPG Subsidy in the 20 districts will be delayed by 15 days and will be from 1.6.2013.**
- xix. **On the National Rollout, MoPNG will begin preparatory work in all other districts as well. MoPNG and OMCs will use the time available to collect data as is being done in the 20 initial districts.**
- xx. **MoPNG will move the Cabinet Note immediately to put this system in place. The Note will also mention the issue of differential VAT impact in case of dual pricing.**

Rural Development

- xxi. **MoRD will complete digitisation of all pension databases in 78 + 43 districts by 1.7.2013.**
- xxii. **The transfer of funds through DBT will commence from 1.7.2013 in all 121 districts.**
- xxiii. **MoRD will also start the process of digitisation of databases in the rest of the country without waiting for any decision on the next phases of rollout.**

List of participants on 23.4.2013 at 3.00 p.m.

1. Shri R.S. Gujral, Finance Secretary
2. Smt. Sindhushree Khullar, Secretary, Planning Commission
3. Shri J. Satyanarayana, Secretary, Deity
4. Shri Rajiv Takru, Secretary, D/o Financial Services
5. Dr. C. Chandramouli, RGI
6. Dr. Saurabh Garg, JS, D/o Expenditure
7. Shri Umesh Kumar, JS, D/o Financial Services
8. Shri Ashok Pal Singh, DDG, UIDAI
9. Smt. Nidhi Khare, Advisor, Planning Commission
10. Shri S.K. Chakrabarti, DDG(NPR), RGI

From PMO

1. Shri B.V.R. Subramanyam, JS to PM
2. Shri Sanjay Lohiya, Director

List of participants on 25.4.2013 at 12.00 noon

1. Shri R.S. Gujral, Finance Secretary
2. Smt. Sindhushree Khullar, Secretary, Planning Commission
3. Shri Rajiv Takru, Secretary, D/o Financial Services
4. Shri Vivek Rae, Secretary, MoPNG
5. Smt. Anjuly Chib Duggal, AS, D/o Expenditure
6. Shri R.S. Butola, Chairman, IOC
7. Dr. C. Chandramouli, RGI
8. Dr. Y.K. Sharma, DG, NIC
9. Dr. Saurabh Garg, JS, D/o Expenditure
10. Shri Umesh Kumar, JS, D/o Financial Services
11. Shri Ashok Pal Singh, DDG, UIDAI
12. Smt. Nidhi Khare, Advisor, Planning Commission
13. Shri Rajesh Bansal, ADG, UIDAI
14. Shri Alok Tripathi, DS, MoPNG
15. Shri Jayadevan P., DGM, IOC

From PMO

1. Shri B.V.R. Subramanyam, JS to PM
2. Shri Sanjay Lohiya, Director

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List of participants on 25.4.2013 at 3.00 p.m.

1. Shri R.S. Gujral, Finance Secretary
2. Shri S.Vijay Kumar, Secretary, MoRD
3. Shri S.M. Vijayanand, AS, MoRD
4. Smt. Anjuly Chib Duggal, AS, D/o Expenditure
5. Dr. Y.K. Sharma, DG, NIC
6. Dr. Saurabh Garg, JS, D/o Expenditure
7. Shri Umesh Kumar, JS, D/o Financial Services
8. Shri Vijaya Srivastava, JS, MoRD
9. Shri Rajesh Bhushan, JS(RE-II), MoRD
10. Shri Ashok Pal Singh, DDG, UIDAI
11. Smt. Nidhi Khare, Advisor, Planning Commission
12. Shri S.K. Chakrabarti, DDG(NPR), RGI
13. Shri Rajesh Bansal, ADG, UIDAI

From PMO

1. Shri Shatrughna Singh, JS to PM
2. Shri B.V.R. Subramanyam, JS to PM
3. Shri Sanjay Lohiya, Director

List of participants on 26.4.2013 at 12.00 noon

1. Smt. Sindhushree Khullar, Secretary, Planning Commission
2. Shri Rajiv Takru, Secretary, D/o Financial Services
3. Shri Vivek Rae, Secretary, MoPNG
4. Shri S. Mital, Secretary, D/o Food
5. Shri Anil Goswami, Secretary, M/o SJ&E
6. Shri S. Vijay Kumar, Secretary, MoRD
7. Shri Lalit K. Panwar, Secretary, M/o Minority Affairs
8. Shri Mrutyunjay Sarangi, Secretary, M/ L&E
9. Smt. Vibha Puri Das, Secretary, M/o Tribal Affairs
10. Smt. Padmini Gopinath, Secretary, D/o Posts
11. Shri Ashok Thakur, Secretary, D/o Higher Education
12. Shri Rajarishi Bhattacharya, Secretary, D/o SE&L
13. Dr. B.K. Gairola, Mission Director (egov) Deity
14. Shri N. Sanyal, Spl. Secretary, M/o WCD
15. Smt. A. Dayalan, AS, Cabinet Secretariat
16. Smt. Anjuly Chib Duggal, AS, D/o Expenditure

17. Dr. C. Chandramouli, RGI
18. Dr. Y.K. Sharma, DG, NIC
19. Shri Neeraj Mittal, JS, MoPNG
20. Shri Vivek Joshi, JS, M/o WCD
21. Shri Manoj Jhalani, JS, M/o H&WF
22. Shri Rajesh Bhushan, JS, MoRD
23. Dr. Saurabh Garg, JS, D/o Expenditure
24. Shri Umesh Kumar, JS, D/o Financial Services
25. Shri Ashok Pal Singh, DDG, UIDAI
26. Shri S.K. Chakrabarti, DDG(NPR), RGI
27. Shri Rajesh Bansal, ADG, UIDAI

From PMO

1. Shri B.V.R. Subramanyam, JS to PM
2. Smt. Anu Garg, JS to PM
3. Shri Sanjay Lohiya, Director